

Annual Business Plan 2016/17



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Adopted - 28 June 2016

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1. INTRODUCTION

It is an exciting year for Council with the federal government awarding a \$3.5 million grant under the National Stronger Regions fund to build the Riverland Regional Innovation and Sports Precinct at Glassey Park in Berri. This project is programmed to be completed over the 2016/17 financial year. This grant funding and low interest rates make this long held community goal a reality. This facility will add to the Glassey park sporting precinct that will support hockey, softball, baseball, bowls, croquet, netball, basketball and gymnastics.

There has been a large increase in building activity and further planned in the near future as the region tries to increase investment and employment opportunities.

Council has been successful in the land division of Queen Elizabeth Drive in Barmera and looks forward to the sale of allotments at the Riverfront in Berri.

The Council has continued to remain committed to a low rate increase environment and still delivering the essential local services. Council has achieved this though there has been a reduction of Federal Government grants for our Council area.

I recommend the Annual Business Plan to all residents as it details the projects and endeavours we will undertake on your behalf.



David Beaton
Chief Executive Officer

2. OUR COMMUNITY

The Berri Barmera Council is located in the Riverland region of South Australia with a population of 10,686 and was formed in 1996 as a result of an amalgamation of the District Council of Barmera and the District Council of Berri.

The Council incorporates the townships of Barmera, Berri, Cobdogla, Glossop, Loveday, Monash, Overland Corner and Winkie and covers an area of 50,845ha. The Council's economic base is driven by horticulture and viticulture and associated industries and has traditionally serviced the region for state and federal government services. The region has a well earned reputation for its tourism and outdoor lifestyle and sporting excellence.

As a local government body along the River Murray it is vital the health of the river is sustained to ensure the health of our economy, recreation and amenity.



Photo Credit: Adam Bruzzone SATC Media Gallery

3. FUTURE DIRECTION – STRATEGIC PLAN

The Council's Strategic Plan 2015-2020 outlines the following Vision, Mission and Goals as an expression of Council's response to the aspirations of the community and to ensure our district is a great place to live, now and into the future.

3.1 Our Vision

In 2030 the Berri Barmera Council will be a sustainable, prosperous, confident regional community throughout the Riverland of SA.

3.2 Our Mission

Our business is to work with the greater community of the Riverland to create opportunities, strengthen partnerships and build a vibrant, inclusive society.

3.3 Our Goals

Confident and Contributing Community

This goal focuses on creating opportunities for active contributions from the community and retaining the population. The goal encourages the community to participate. It is underpinned by an entrepreneurial spirit, partnerships and the region's future success and leadership.

Diverse Economy

This goal focuses on broadening the economic base of the region. It recognises that the region has successfully grown through horticultural and associated industries and that now is the time to create and attract new economic opportunities and talent.

Smart Infrastructure

This goal focuses on effectively managing assets and ensuring contemporary systems are in place to enhance community wellbeing, communication and access.

Valued Natural Environment/Resources

This goal focuses on protecting and enriching our natural resources for future generations. While the river is foundational to our identity and lifestyle, this goal extends beyond to the creation of 'closed loop' systems and by becoming self-reliant in many areas.

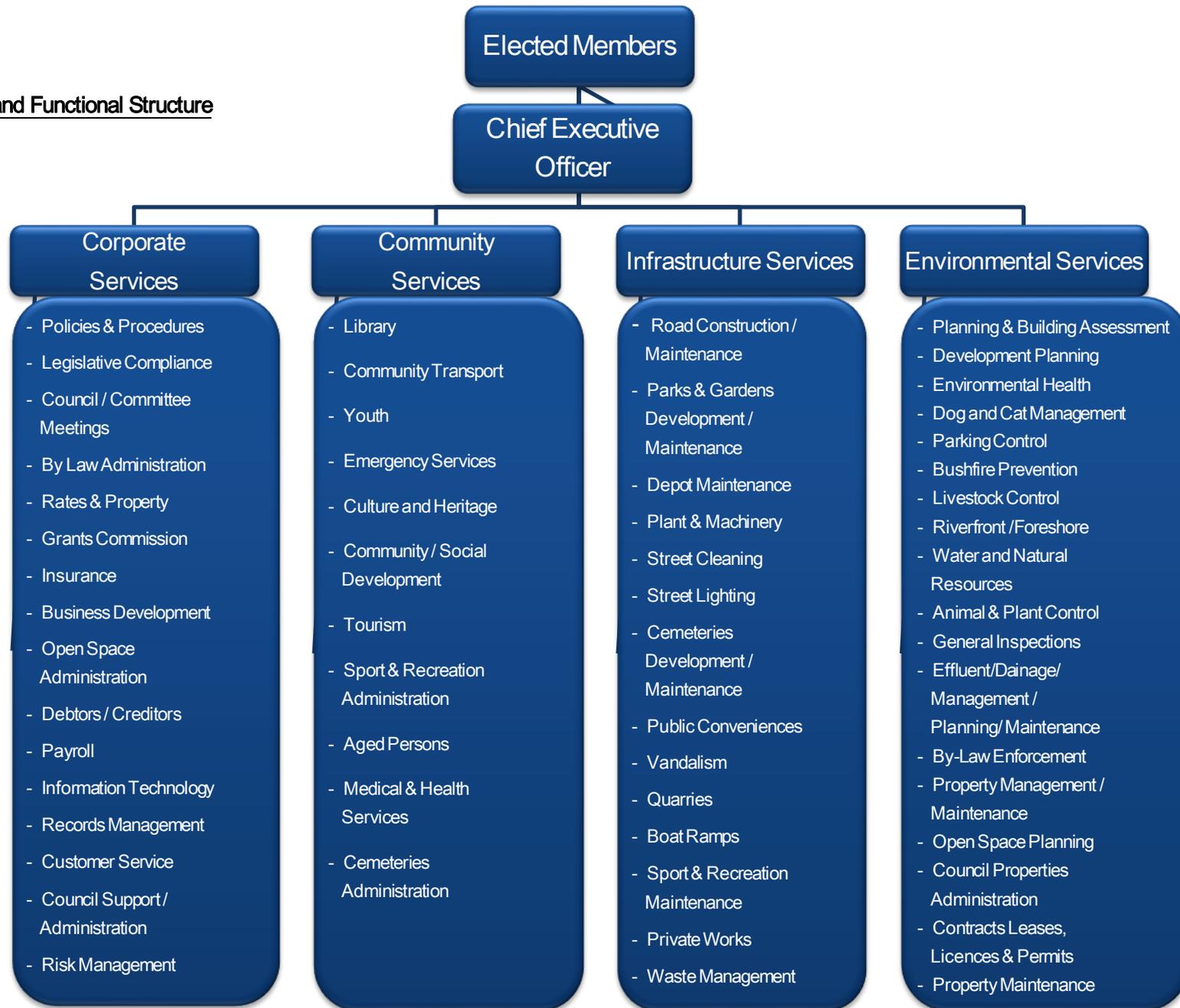
Strong Internal Capability and Capacity

This goal focuses on business practices for community benefit, accountability, good governance and clear decision making processes. Reduction in complexity, increased skill development of staff and Elected Members and resource sharing opportunities are pivotal to the goal.

The goals outlined describe Council's objectives in being *ADVOCATES OF OPPORTUNITY*. They are Council's reply as to what it will do to combat the challenges that face the region in the foreseeable future. For further information regarding these objectives please refer to Council's Strategic Plan 2015-2018 which can be viewed online at www.berribarmera.sa.gov.au.



3.4 Corporate and Functional Structure



4. FINANCIAL STRATEGY – LONG TERM FINANCIAL PLAN

Council prepares a Long Term Financial Plan (LTFP) as part of their suite of Strategic Management Plans. The purpose of a LTFP is to examine the potential impact of its decisions over the long term and determining what the community can afford for its level of rates, debt and services. Similar to the annual budget the modeling provides a higher level framework to guide the preparation of the annual budget in detail and ensures an understanding of what impact the decisions made today have on the future.

The LTFP is a 'high level' summarised document which has been developed based on a number of key assumptions previously discussed and endorsed by Council. These assumptions are reviewed regularly and adjustments are made which reflect any external influences such as the financial instability recently experienced by our community.

It must be noted that information utilised within the LTFP is a 'best guess' estimate of future performance and actual results are likely to vary from the information contained in the LTFP.

This graph depicts the projected incremental improvement of Council's operating result over the next 10 years.



5. INFLUENCING FACTORS

The Long Term Financial Plan is a major influencing factor as to how the Annual Business Plan is firstly developed and structured, however there are other influencing factors taken into consideration, particularly with regards to the impact on rate revenue.

The major influencing factors are listed below:

- Planning for future residential development and industrial / commercial development through the provision and need for key infrastructure to support such development and growth.
- The need to plan for future development within the townships of Berri and Barmera, including the future of the main town centres.
- Council's Strategic Plan and the focus it places on its future direction providing a sound basis for long term financial management and on-going financial sustainability of the Council.
- Requirements to maintain and improve infrastructure assets to acceptable standards including roads, footpaths, kerbing/guttering, stormwater drainage, parks and gardens and recreational reserves, council properties and the like.
- Increasing regulatory standards e.g. audit committee, risk management and occupational health and safety compliance.
- Local Government Cost Index increases on relevant goods and services.
- Enterprise bargaining agreements which provide for wages and salary increases. This includes the retention and recruitment of qualified and experienced staff.
- Cost increases higher than that of the published CPI, such as electricity and water charges, insurances, waste management charges and fuel and oil costs.
- The requirement to maintain the provision of services at the high level currently provided and expected of the community – yet striving towards an operating surplus position.

6. COUNCIL ACTIVITIES AND SERVICES

All Councils have basic responsibilities under the Local Government Act and other relevant legislation. These include:

- Development planning and control, including building fire safety assessment
- Various environmental health services
- Dog and cat management
- Street cleaning and kerbside rubbish collection and disposal
- Management of basic infrastructure including roads, footpaths, parks and public open space, street lighting and storm water drainage
- Fire protection
- Parking control
- Effluent Drainage
- Natural Resources Management
- Cemeteries
- Financial management, e.g. setting rates, preparing annual business plan, long term financial plan, infrastructure

management plans and strategic management plan

- Regulatory activities e.g. supporting elected members, maintaining the assessment records and voters roll.

Other services provided by this Council as a response to community needs include but are not limited to:

- 2 Libraries
- Visitor Information Centre
- Economic Development which includes tourism support
- Community Services – assistance to sporting and community groups, aged persons support, transport scheme
- Halls and other public buildings
- Sport and recreation grounds, swimming centre, recreation centre
- Parks and gardens
- Community Events which includes cash and 'in-kind' contributions

- Public conveniences
- Waste management depots
- Community Wastewater Re-Use Scheme
- Foreshore maintenance – Lake Bonney and River Murray
- Road maintenance, footpaths and kerbing maintenance
- Clean-up of vandalism



7. PROJECT PRIORITIES FOR 2016/17

7.1 Project Priorities for the Year

Council was successful in obtaining a grant to assist with the construction of the Riverland Regional Sports Precinct. Council has worked closely with various sporting groups with the design of the Sports Precinct and plan for the construction process to commence in the first half of 2016. This has been a long anticipated project and will provide the community and region with a much needed and crucial sporting facility.

The redevelopment of the Berri Riverfront along with the relocation of the Berri Bowling Club to Glassey Park commenced in 2014 and has also been a long anticipated project. The relocation of the Berri Bowling Club has now been finalized allowing for the demolition of the old site, development and subsequent sales of allotments along the Berri Riverfront. Estimates of the land sales along the Berri Riverfront have been included in this budget and within the long term financial plan.

Along with the redevelopment of the Berri Riverfront land, Council are aware of the importance of planning and working with the local businesses to

develop a strategy of improving the Riverfront that will benefit all users. Council have allocated an amount for such planning in order ensure enhancement of the community and shared nature of the foreshore.

Council is continuing with improving the current facilities at its Swimming Centre concentrating during 2016/2017 on further safety and compliance requirements.

The past success of hard waste collection means Council will again conduct another hardwaste collection within the townships of Berri and Barmera. Council working closely with community and charitable organisations has proven to be both positive and effective.

It is important that Council maintains existing assets. Budget allocations have been made for renewal costs associated with various buildings and structures that are within Council's responsibility. A building asset management plan will be developed which will identify buildings most in need of renewal.

Council's asset management plans provide information regarding infrastructure such as roads, kerbing and footpaths and identify on an annual basis what is required to maintain council assets to an acceptable standard. Allocations have been made to ensure the upkeep of these assets.

Additional funding was announced from the Commonwealth Government via the Roads to Recovery platform. Council has scheduled additional roadworks in order to utilize this funding in 2016/2017.

Recent heavy rainfall events have identified stormwater problems within the township of Berri. A major stormwater upgrade project to be undertaken in the vicinity of Coneybeer Street has been factored into the proposed 2016/2017 budget.

The following lists are the Project priorities for the year separated into Operational Projects and Capital Projects and recorded under each relevant department area.

7.1.1 Operating Projects

Project Description	Link to Strategic & Corporate Plan	Priority Rating	Budget
Governance			
Berri Town Centre Renewal	Economy	High	\$25,000
Riverland Resource Sharing	Economy	High	\$15,000
Housing for 21 st Century Project	Economy/Community	High	\$5,000
Strategic & Corporate Planning	Economy	High	\$10,000
Environmental Services			
Monash Wastewater Treatment Plan Asbestos Removal	Environment	High	\$20,000
Developer Facilitation Fund	Economy	Medium	\$10,000
Aerial Photography of District	Infrastructure	Medium	\$21,500
Development Plan Amendment	Economy	Medium	\$20,000
Section 30 Planning Review	Economy	Medium	\$30,000
Spot DPA Review	Economy	Medium	\$10,000
Berri Riverfront Precinct Planning	Economy/Community	High	\$40,000
Dry Area Review & Signage	Community	Medium	\$15,000
Planning Records Storage and Archiving	Corporate	Low	\$10,000
Developer Facilitated DPA Review **	Economy	Medium	\$25,000
Regional Public Health Plan	Community	Medium	\$5,000
Vandal Proof Public Convenience Fixtures	Infrastructure	High	\$15,000
Martin Bend Recreation Area Committee Projects	Environment	Medium	\$20,000
Heritage Survey and DPA	Community	Low	\$10,000
Removal of Asbestos Council Buildings	Community/Environment	High	\$3,000
Building Highworks Requirements	Infrastructure	Medium	\$10,000
Establish Group – Friends of the Bonney Theatre	Community	Low	\$10,000
Buildings Asset Management Plan and Revaluations	Infrastructure	High	\$50,000
Corella Management Plan	Environment	Medium	\$10,000

7.1.1 Operating Projects cont.

Project Description	Link to Strategic & Corporate Plan	Priority Rating	Budget
Infrastructure Services			
Dump Rehabilitation Loveday, Stoney Ridge, Gas Monitoring Monash	Environment	High	\$40,000
Hardwaste Collection	Environment/Community	Medium	\$60,000
Mulching Green Waste	Environment	Medium	\$30,000
Future Project Planning	Community	Low	\$25,000
Monash Hall Landscaping	Community/Infrastructure	Low	\$5,000
Apex Park Baramera (horse floats)	Community/Environment	Low	\$2,500
Street Decorations	Community	Low	\$5,000
Preparations for Tidy Towns Application	Community/Environment	Low	\$5,000
Tree Removal (Safety) Martin Bend	Environment	High	\$5,000
Artificial Turf Barwell Avenue Roundabout	Infrastructure	Medium	\$15,500
Berri and Baramera Beautification Committees Projects	Community/Environment	Medium	\$20,000
Wood Carving Gum Tree Dean Drive Baramera	Environment	Low	\$10,000
Tree Plantings – Various Locations	Environment	Medium	\$40,000
Martin Bend Recreation Area Committee Projects	Environment/Community	Low	\$10,000
Maintain 100 Memorial Palm Trees Sturt Highway	Environment	Low	\$32,500

7.1.2 Capital Projects

Project Description	Link to Strategic & Corporate Plan	Priority Rating	Budget
Corporate Services			
IT Plant and Equipment	Corporate	Medium	\$60,000
Motor Vehicle Changeover	Corporate	Medium	\$31,365
Community Services			
Beri and Barmera Libraries – Facilities improvements and Plant & Equipment purchases	Community	Low	\$35,597
Swimming Centre Upgrade & Plant & Equipment	Community	Medium	\$308,800
Barmera Recreation Centre Retaining Wall	Community	High	\$36,000
Community Transport Vehicle Changeover	Community	Medium	\$30,000
Beri Visitor Information Centre Facilities improvements and Plant & Equipment	Community	Low	\$4,707
Environmental Services			
Motor Vehicles Changeover – General Inspection	Corporate	Low	\$50,000
Dry Area Signage	Community	Low	\$10,000
CWMS Infrastructure Renewal	Environment	High	\$150,000
Council Office Building Improvements	Corporate	Low	\$11,000
Buildings and Structures Renewals per Asset Management Plan	Community/Infrastructure	Medium	\$300,000
Bonney Theatre – External Painting & Lighting	Infrastructure	Medium	\$50,000

7.1.2 Capital Projects cont

Project Description	Link to Strategic & Corporate Plan	Priority Rating	Budget
Infrastructure Services			
Cemetery Furniture and Equipment	Community	Medium	\$10,000
Street Lighting Upgrades (including Ahern Street)	Infrastructure	Medium/High	\$262,000
Barrera West Median Upgrade	Environment/Infrastructure	High	\$20,000
Zante/Mortimer Roads Park Upgrade	Community/Environment	Medium	\$15,000
Recreation/Exercise Stations Barrera Lakefront & Berri Riverfront	Community	Low	\$40,000
Irrigation Automation	Infrastructure	Medium	\$5,000
Removal and substitute Pine Posts various parks	Environment/Community	High	\$50,000
Playground Equipment Renewals	Community/Infrastructure	Medium	\$10,609
Monash Adventure Park Equipment Upgrade	Infrastructure	Medium	\$20,000
Construction Berri Sports Precinct	Community	High	\$2,500,000 (net of grants etc)
Road Reseals	Infrastructure	High	\$465,800
Unsealed Road Resheeting	Infrastructure	High	\$226,000
Sealing Field Days Road Barrera	Infrastructure	Medium	\$66,000
Sealing Pommy Avenue Loveday	Infrastructure	High	\$136,349
Sealing Coates Road Loveday	Infrastructure	High	\$257,611
Sealing Telfer Road East Monash	Infrastructure	High	\$57,465
Sealing Curren Road Monash	Infrastructure	High	\$117,996
Wade Street Berri - Reconstruction	Infrastructure	Medium	\$38,000
Martin Bend Campground Internal Roads Upgrade	Infrastructure	Medium	\$60,000

7.1.2 Capital Projects cont

Project Description	Link to Strategic & Corporate Plan	Priority Rating	Budget
Infrastructure Services cont.			
Kerbing replacement and renewal per Asset Management Plan	Infrastructure	High	\$242,351
Footpaths Renewal per Asset Management Plan	Infrastructure	High	\$269,505
Bike/Walking Track Cobdogla (Caravan Park to Bruno Bay)	Community/Infrastructure	Low	\$6,500
Extension Barmera Lakefront Path	Community/Infrastructure	Low	\$40,000
Paver Replacements Berri CBD	Infrastructure	High	\$50,000
Pram Ramps – Various locations	Community/Infrastructure	Medium	\$18,000
Stormwater Renewal – Anderson Street Barmera	Environment/Infrastructure	Low	\$8,766
Stormwater Upgrade Coneybeer Street Berri	Environment/Infrastructure	High	\$430,000
Stormwater Renewal – Vaughan Terrace Berri	Environment/Infrastructure	High	\$52,800
Stormwater Renewal – Shiell Road Berri	Environment/Infrastructure	High	\$24,525
Plant and Machinery Purchases	Corporate	Medium	\$337,711

8. FINANCIAL MANAGEMENT

8.1 Fund and Cash Management

To manage key grant funds, cash and reserve investments, the Council utilises the services of the Local Government Finance Authority (LGFA) to establish reserves and investments for specific purposes. Funds are held with the LGFA until such time as required at a higher return than that normally offered by main stream banking institutions. The Local Government Finance Authority (LGFA) is a separate statutory authority that was established pursuant to the Local Government Finance Authority Act. The LGFA which is “government backed” borrows and invests in bulk on behalf of Councils which allows for cheaper rates on loans and higher returns on our investments.

To integrate between the Local Government Finance Authority and day to day operations, the Council also has general funds in its’ general bank account at ANZ, Berri Branch. By using the Local Government Finance Authority it provides Council with an opportunity to receive an annual bonus as part of investing monies, it also enables Council to receive competitive market rates for loans required by Council.

In accordance with Section 140 of the Local Government Act 1999, Council reviews the performance of its investments and cash management both with ANZ and Local Government Finance Authority on an annual basis to ensure that Council’s funds are receiving the maximum return.



Photo Credit: Ben Goode SATC Media Gallery

8.2 Reserve Fund Management

The Council holds the following reserves at the Local Government Finance Authority, which are for specific projects or purposes identified by Council. These funds are normally set aside to be used for the identified projects or to assist with management and development of assets and projects of an economic development nature.

The reserves held at the LGFA are as follows:

Reserve	Purpose
Open Space	Developers' contributions set aside towards the development of open space. The funds must be used for that specific purpose.
District STEDS	Reserve set up for the express purpose of funding Council's Community Wastewater Management Scheme which includes the maintenance of the scheme and upgrades as required.
Land Development	Reserve created for the specific use of funding certain economic development projects throughout the district.
Work In Progress	Reserve used to carry funds over from one year to the next for projects that are unfinished at year end and to be completed the following year.

The following table illustrates the reserve movements and proposed final balances for the 2016/2017 year.

Reserve	Budgeted Opening Balance	Appropriation To	Appropriation From	Proposed Closing Balance
Land Development	\$1,133,004	\$247,963	\$35,000	\$1,345,967
District STEDS	\$489,511	\$3,086,952	\$3,029,686	\$546,776
Open Space	\$1,784	-	-	\$1,784
Work In Progress	\$15,000	-	\$15,000	-
Total	\$1,639,299	\$3,334,915	\$3,079,686	\$1,894,528

8.3 Loans

When required, Council borrows all funds through the Local Government Finance Authority for specific projects that mainly relate to purchase of plant and equipment, development and renewal of infrastructure and assets, and the provision of funds from time to time to community groups also for the development of community facilities. The Council does not borrow funds for the purposes of operational or service delivery.

The total of fixed term loans held by Council, along with new loans to be negotiated during the year, are listed below.

	Balance 1 July 2016	Repayments	Closing Balance 30 June 2017
Total – Existing Council Fixed Term Loans	\$3,360,320	\$377,473	\$2,982,847

As well as the above fixed term loans, Council has in place with the LGFA a floating cash advance facility. This facility is used for cashflow purposes in line with Council's treasury management policy, and allows for more active management of day to day obligations in terms of debt management. The use of this facility fluctuates depending on the project and capital activities being undertaken by Council. Early repayments of principle drawdowns are repaid to minimise interest expense to Council.

Proposed New Loans

The following new cash advance facility as described above was negotiated in the latter part of 2015/2016 to assist with the cashflow requirements and funding of the projects listed below.

Purpose	Amount
Berri Riverfront Development	\$2,500,000
Berri Sports Stadium	\$2,500,000

9. FUNDING THE BUSINESS PLAN

9.1 Operating Revenues

To fund the Business Plan and Budget, Council will raise operating revenue of \$16,639,477 which includes general rates of \$7,489,993. Other sources of income to be raised by Council include:

Rates – Other

An annual service charge for a specific purpose such as the upgrade and maintenance of Council's Community Wastewater Management Scheme is included in Council's revenue for 2016/2017. This charge is specifically set aside for continual maintenance of the scheme.

An annual service charge is also included for the specific purpose of the collection and disposal of waste. The service includes a weekly domestic collection in a smaller 140 litre bin for all properties, a fortnightly recycling collection of a 240 litre bin for all properties as well as a fortnightly green waste collection of a 240 litre bin for town residential properties.

To recover the cost of household waste collection and disposal an annual service charge has been calculated at \$205 for the three bin collection and \$175 for the two bin collection.

The collection of the levy on behalf of the SA Murray-Darling Basin Natural Resources Management Board is included within the total of "Rates Other".

Statutory charges set by State Government

These are fees and charges set by regulation and collected by the Council for regulatory functions.

Such statutory charges include assessment of development applications, town planning fees, Building Act fees, dog registration and management fees and fines, parking fees and fines, litter fines, rates search fees, health related fees and environmental control fees and fines.

User Pay charges set by Council

These comprise of charges for the Council's fee based facilities such as hall hire, sporting facility fees, cemetery fees, waste collection and disposal and other sundry sales.

Grants and Subsidies

A significant portion of Council's revenue is derived from Commonwealth Financial Assistance Grants which is administered and distributed by the South Australian Local Government Grants Commission. The Commonwealth Local Government (Financial Assistance) Act 1995 governs the way in which the grants are distributed to each State and from there onto each Council.

In addition to the grant received from the SA Local Government Grants Commission the Berri Barmera Council actively seeks as much grant funding as possible from other levels of government.

Investment Income

Investment income is revenue from financial investments or loans to community groups.

Reimbursements

Reimbursements are amounts received as payment for work done, or expenses incurred, by the council acting on behalf of other government bodies, property owners, organisations or individuals.

Commercial Activity

Income derived from commercial activities is income from activities carried out solely to generate revenue. Traditionally, it is not Council's intention to carry out activities solely to generate revenue however, activities such as the operation of the Visitor Information Centre generates a proportion of revenue from commercial activities.

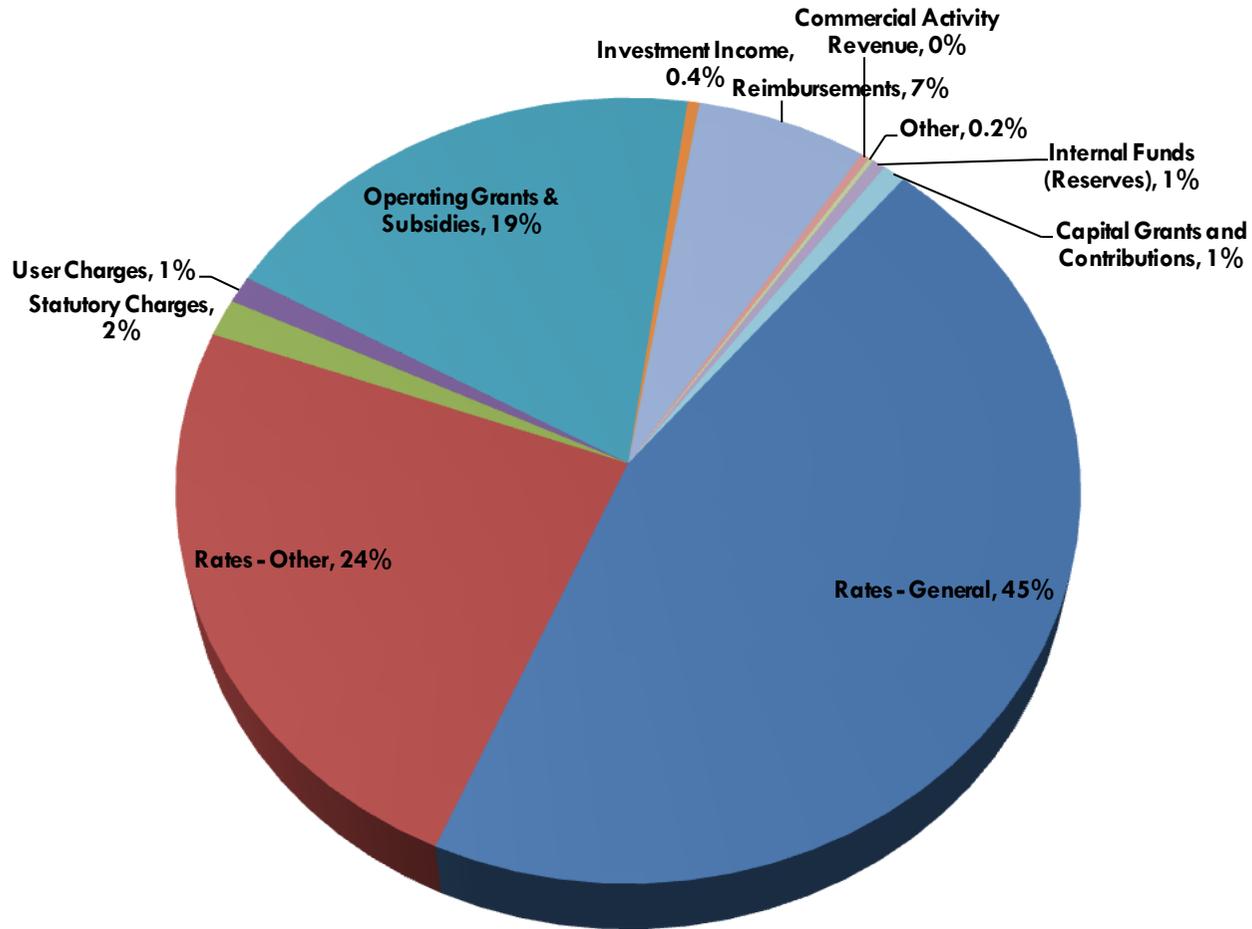
9.2 Reserve Funds Used To Fund Projects

In addition to operating income used to fund the Business Plan, a number of Council's specific projects are funded from reserve funds that have been invested for specific purposes of Council.

The projects to be funded from reserves and the funding amounts are detailed in the table below:

Reserve Fund	Project	Amount
Land Development Reserve	Town Centre Renewal Project	\$25,000
	Developer Facilitation Fund	\$10,000
District STEDS Reserve	Community Wastewater Management Scheme	\$3,029,686
Work In Progress Reserve	Various operating projects carried forward from previous year.	\$15,000

The following chart shows the proposed cash sources of Council funding for 2016/2017



10. COMMUNITY WASTE WATER MANAGEMENT SCHEME

10.1 Wastewater Re Use Scheme

As mentioned in the previous section, a component of 'rates – other' income comes from the annual service charge for the upgrade and maintenance of Council's Community Wastewater Management Scheme (CWMS).

All properties within the townships of our district are serviced by a CWMS and the wastewater that is taken away for treatment and disposal ends up at the Berri or Barmera treatment lagoons. Once wastewater is treated it can be used to water certain parks and gardens and potentially supply commercial ventures in need of water.

A commercial agreement for the operations of the scheme on behalf of council is in place with Trility Berri Barmera Pty. Ltd.

The CWMS finances are managed separately to the other operations of Council where it has

its own 'management fund'. There are different components of income and expenditure to consider which include:

Income -

- Payment from end users for supply of treated water
- Charges for new connections to the collection network
- Fixed service charge fees on a per allotment basis – (this is the service charge shown as 'Effluent Drainage' on your rates notice)

Expenditure –

- Costs to run and maintain the collection and pumping network, including desludging, power costs, repairs and pump replacements, callouts and depreciation.
- Charges by Trility which include availability and volumetric charges depending on flows received and treated and for maintaining and

operating the Wastewater Re-use Scheme.

Infrastructure failures in CWMS occur around the 20 year mark in the life of a scheme and can include–

- Pump station structural faults due to the corrosive nature of effluent gases affecting concrete.
- Lagoons require desludging and re-lining due to loss of integrity of old clay liners over time.
- Pipe networks and rising mains begin to burst.

Parts of Council's CWMS infrastructure network are well past the 20 year mark and are monitored regularly to ensure required renewals and upgrades are budgeted for. The development of the Berri Barmera Wastewater Re-Use Scheme has been a worthwhile and necessary project in order to deliver a sustainable and responsible solution to the effluent disposal problems.

11. MEASURING PERFORMANCE FOR THE YEAR

11.1 Financial Measures

The following financial indicators have been used to analyse the past performance and project the future impact of proposed budget allocations for the upcoming financial year. Financial results expressed within the context of performance measures delivers much more meaning if there are targets or goals of each indicator adopted by the Council.

Indicator 1 – Operating Surplus Ratio

(by what percentage does the major controllable income source vary from day to day expenses)

The operating surplus ratio is the operating surplus (or deficit) expressed as a percentage of general and other rates net of rate rebates and revenues from the NRM Levy. A positive ratio indicates the percentage of rates available to fund capital expenditure. A negative ratio indicates the percentage increase required in rates to achieve a break-even operating result.

Council's Target – to incrementally achieve a ratio of 0% or better over the course of the 10 year plan.

	2014/2015 Audited Annual Financial Statements	2015/2016 Adopted Budget	2016/2017 Proposed Budget
Indicator 1 Operating Surplus Ratio	12%	1.3%	0.2%

Indicator 2 – Net Financial Liabilities Ratio

(how significant is the net amount owed compared with income)

This ratio indicates the extent to which net financial liabilities of a council could be met by its operating revenue. Where the ratio is falling over time indicates that the council's capacity to meet its financial obligations from operating revenue is strengthening. However a council with a healthy operating surplus may decide to allow its net liabilities ratio to increase in order to provide additional services to its community through the acquisition of additional assets without detracting from its financial sustainability.

Council's Target – to be between 0% and 100% of operating revenue.

	2014/2015 Audited Annual Financial Statements	2015/2016 Adopted Budget	2016/2017 Proposed Budget
Indicator 2 Net Financial Liabilities Ratio	26%	65%	65%

Indicator 3 – Interest Cover Ratio

(how much income is used in paying interest on loans)

This ratio indicates how much of Council's operating revenues are committed to interest expense. There is no right or wrong ratio but a Council must be aware to manage this ratio within a range it is comfortable with.

Council's Target – less than 10%

	2014/2015 Audited Annual Financial Statements	2015/2016 Adopted Budget	2016/2017 Proposed Budget
Indicator 3 Interest Cover Ratio	1.2%	1.3%	1.7%

Indicator 4 – Asset Sustainability Ratio

(are assets being replaced at the rate they are wearing out)

This ratio indicates whether Council is renewing or replacing existing non-financial assets at the same rate the assets are wearing out. It is calculated by measuring capital expenditure on renewal or replacement of assets relative to the optimal level of such expenditure proposed in Council's infrastructure and asset management plans.

If capital expenditure on renewing or replacing existing assets is at least equal to the level proposed in the infrastructure and asset management plans, then Council is ensuring service levels derived from its existing assets are maintained. Any material underspending on the renewal and replacement of assets over the medium term is likely to adversely impact on service levels.

Council's Target – between 90% and 110%.

	2014/2015 Audited Annual Financial Statements	2015/2016 Adopted Budget	2016/2017 Proposed Budget
Indicator 4 Asset Sustainability Ratio	114%	100%	100%

11.2 Non Financial Indicators

- Ensure a percentage of projects are completed within Timeframes where specified within Council's Strategic and Corporate Plan, and meet all outcomes.
- Ensure that Policies, Codes and Registers required by the Local Government Act and other Legislation are developed, Implemented and maintained to Legislative Compliance.
- Ensure that all reporting requirements and other timeframes established under the Local Government Act are met for Financial Statements, Annual Reports and Annual Business Plan and Budget Reviews.
- Ensure the Infrastructure and Asset Management Plans are operational and linked appropriately with the Long Term Financial Plan of Council.

12. VALUATION AND RATING ANALYSIS

12.1 Valuations Used For Rating

The following information relates to the valuation changes in each of the Land use Codes used by Council for rating purposes

The valuations displayed are valuations used for rating purposes, that is non-rateable valuations are not included.

Land Use Code	Valuation 15/16	Valuation 16/17	Variance (\$)	Variance (%)
Residential	\$808,358,917	\$807,662,187	(\$696,730)	-0.09%
Primary Production	\$212,221,603	\$213,904,503	\$1,682,900	0.79%
Commercial (all categories)	\$121,451,591	\$132,937,501	\$11,485,910	9.46%
Industrial (all categories)	\$32,116,965	\$33,227,061	\$1,110,096	3.46%
Vacant	\$12,606,840	\$16,999,840	4,393,000	34.85%
Other	\$27,896,980	\$30,944,683	\$3,047,703	10.92%
Total	\$1,214,652,896	\$1,235,675,775	\$21,032,879	1.73%



Photo Credit: Andrew Shipway SATC Media Gallery

12.2 Method Used To Value Land

The Council may adopt one of three valuation methodologies to value the properties in its area. They are:

- **Capital Value** - the value of the land and all of the improvements on the land.
- **Site Value** - the value of the land and any improvements which permanently affect the amenity or use of the land, such as drainage works, but excluding the value of buildings and other improvements.
- **Annual Value** - a valuation of the rental potential of the property.

The Council has decided to continue to use **Capital Value** as the basis for valuing land within the Council area. The Council considers that this method of valuing land provides the fairest method of distributing the rate burden across all ratepayers on the following basis:

- the equity principle of taxation requires that taxpayers of greater wealth pay more tax than those of lesser wealth;
- property value is a relatively good indicator of wealth and capital value, which closely approximates the market value of a property and provides the best indicator of overall property value.

12.3 Adoption Of Valuations

The Council proposes to adopt the valuations made by the Valuer-General as provided to the Council for the financial year 2016/2017. If a ratepayer is dissatisfied with the valuation made by the Valuer-General then the ratepayer may object to the Valuer-General in writing, within 60 days of receiving the notice of the valuation, explaining the basis for the objection, provided they have not:

- (a) previously received a notice of this valuation under the Local Government Act, 1999, in which case the objection period is sixty (60) days from the receipt of the first notice; or

- (b) This 60 day objection period may be extended by the Valuer-General where it can be shown there is reasonable cause;
- (c) you may not object to the valuation if the Valuer-General has already considered an objection by you to that valuation.

Objections are to be forwarded to:

State Valuation Office

GPO Box 1354

ADELAIDE SA 5001

Email: LSGObjections@sa.gov.au

Telephone: 1300 653 345.

Fax: (08) 8226 1428

Online:

http://www.landservices.sa.gov.au/1Public/Property_Values_and_Sales/ValuationObjection.asp

Please note that the Council has no role in this process. It is also important to note that the lodgment of an objection does not change the due date for the payment of rates.

12.4 Notional Values

Certain properties may be eligible for a notional value under the Valuation of Land Act 1971 where the property is the principal place of residence of a ratepayer. This can relate to certain primary production land or where there is State heritage recognition. A notional value is generally less than the capital value and this will result in reduced rates, unless the minimum rate already applies. Application for a notional value must be made to the Office of the Valuer-General.

12.5 Council's Revenue Raising Powers

All land within a Council area, except for land specifically exempt (e.g. Crown Land, Council occupied land and other land prescribed in the Local Government Act 1999 – refer Section 147 of the Act), is rateable. The Local Government Act provides for a Council to raise revenue for the broad purposes of the Council through a general rate, which applies to all rateable properties, or through differential general rates, which apply to classes of properties. In addition, Council can raise separate rates for specific

areas of the Council, or service rates or charges for specific services.

The Council also raises revenue through fees and charges, which are set giving consideration to the cost of the service provided and any equity issues. Refer to Section 9 - Funding the Business Plan.

12.6 Differential General Rates

The Council has decided to impose differential general rates according to the land use of the property, pursuant to Section 156 (1)(c) of the Local Government Act 1999.

In applying Differential General Rates Council has considered and is satisfied that the rating system addresses the issue of consistency and comparability across all Council areas, particularly as it relates to the various sectors of the business and wider community. This satisfies the requirements of Section 153(2) of the Local Government Act 1999.

As an encouragement to have vacant land within townships developed, Council have recently

reviewed and adopted its Business and Residential Development Support Policy where-

- 1) Council will support potential new residential development when a residential dwelling is proposed to be built on land vacant for a period of 2 years within the townships of Berri and Barmera.
- 2) Council can support new residential development in the following ways –
 - a. Place a freeze on Council rates to that of the minimum for 2 years;
 - b. Reduction of planning and/or building fees.

The differential general rates imposed by Council are separate and distinct from the service charges imposed for the Community Wastewater Management System and Waste Management. Details of the service charges are provided further in this document.

The Council is proposing to raise general rate revenue of \$7,487,995 in a total revenue budget of \$16,667,613 and will continue to use the differential rating method as follows:

(1)	Land use as defined:				
(a)	Residential	0.6078	cents in the dollar on the capital value of such rateable property		
(b)	Commercial (all categories)	0.6149	“ “		
(c)	Industrial (all categories)	0.7449	“ “		
(d)	Primary Production	0.5440	“ “		
(e)	Vacant Land	0.5020	“ “		
(f)	Other	0.7726	“ “		

Land use is used as the factor to apply differential rates. If a ratepayer believes that a particular property has been wrongly classified as to its land use, then they may object to that land use within 60 days of receiving notice.

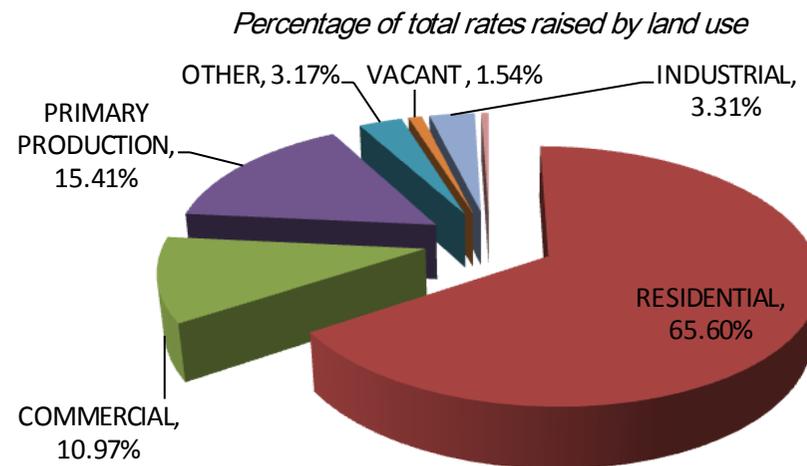
A ratepayer may discuss the matter with the Council's Rates Officer in the first instance and Council will provide a copy of Section 156 of the Local Government Act 1999 which sets out the rights and obligations of ratepayers in respect of objections to a land use.



Photo Credit: James Knowler SATC Media Gallery

The following table shows the proportion of general rates raised per category of land use

Land Use	Capital Value	% of total CV	No. of Properties	% of total Properties	Proposed Rates	% of rates levied
Non Rateable	\$ 73,123,205	5.59%	480	7.22%	\$ -	0.00%
Residential	\$ 807,662,187	61.71%	4430	66.61%	\$ 5,009,645.70	65.60%
Primary Production	\$ 213,904,503	16.34%	924	13.89%	\$ 1,177,093.05	15.41%
Commercial (all categories)	\$ 132,937,501	10.16%	396	5.95%	\$ 837,389.35	10.97%
Industrial (all categories)	\$ 33,227,061	2.54%	92	1.38%	\$ 252,577.50	3.31%
Vacant	\$ 16,999,840	1.30%	251	3.77%	\$ 117,441.25	1.54%
Other	\$ 30,944,683	2.36%	78	1.17%	\$ 242,365.55	3.17%
	\$ 1,308,798,980	100.00%	6651	100.00%	\$ 7,636,512.40	100.00%



12.7 Minimum Rate

A Council may impose a minimum amount payable by way of rates, provided that it has not imposed a fixed charge. Where two or more adjoining properties have the same owner and are occupied by the same occupier, only one minimum rate is payable by the ratepayer. Where a Council imposes a minimum rate it must not apply to more than 35% of properties in the Council area.

The Council proposes to set a minimum rate of \$624 which shall be applied to all rateable properties within the Council District. This will affect 16.79% of rateable properties and will raise \$646,464 of rate revenue for the 2016/2017 financial year. The reasons for imposing a minimum rate are:

- The Council considers it appropriate that all rateable properties make a base level contribution to the cost of administering the Council's activities;
- The cost of creating and maintaining the physical infrastructure that supports each property.

12.8 Service Charge – Community Wastewater Management System

Council may impose an annual service charge on rateable (and non rateable) land within its area for the provision of a prescribed service. A prescribed service is legislated as any of the following services:-

- The treatment or provision of water;
- The collection, treatment or disposal (including recycling) of waste;
- Any other service prescribed by the regulations (which includes the collection, treatment or disposal of wastewater or effluent).

The Council provides a community wastewater management system to properties in the townships of Barmera, Berri, Cobdogla, Glossop, Monash and Loveday. The full cost of operating and maintaining the service for the financial year 2016/2017 is budgeted to be \$4,018,418. Capital expenditure of \$150,000 for the replacement and renewal of pumps and other equipment is proposed for 2016/2017.

The service charge for CWMS is calculated using the Code for Establishing and Applying Property Units for the Imposition of Annual Services Charges for CWMS. The Council will recover the operating cost through the imposition of a service charge of \$348.50 for each unoccupied property unit and \$697 for each occupied property unit.



12.9 Service Charge – Waste Management

Council provides a recycling and green waste collection service in its district. The service includes –
Weekly domestic collection in a smaller 140 litre bin for all properties

- Fortnightly recycling collection in a 240 litre bin for all properties
- Fortnightly green waste collection in a 240 litre bin for town residential properties.

To recover the cost of collection and disposal of waste Council will set an annual service charge of \$204 for the three bin collection and \$173 for the two bin collection.



Photo Credit: Adam Bruzzone SATC Media Gallery

12.10 Natural Resources Management Levy

The Natural Resources Management Act 2004 requires that the Berri Barmera Council collect on behalf of the SA Murray-Darling Basin Natural Resources Management Board a levy on all rateable properties within its Council area.

The SA Murray-Darling Basin NRM Board is responsible for distributing the levy collected by Council and is used to fund projects that are vital to the region to protect and manage precious natural resources such as water and soil and control pest plants and animals.

For the financial year 2016/2017 the Berri Barmera Council are required to make payable to the SA Murray-Darling Basin Natural Resources Management Board an amount of \$316,658.

Council proposes that in order to recover this amount a separate rate of .0262 cents in the dollar based on the capital value of all rateable land within the Council area along with a minimum separate rate of \$20.00 for such rateable land.



12.11 Payment Of Rates

The Local Government Act 1999 requires that Council must provide an opportunity for all ratepayers to pay rates by quarterly instalments. These instalments are to be payable in the months of September, December, March and June. It is not mandatory for ratepayers to pay by quarterly instalments, however it is an option that Council must make available to all ratepayers.

The due dates for the quarterly instalments of Council rates for 2016/2017 are:

- 1st September, 2016
- 1st December, 2016
- 1st March 2017
- 1st June, 2017

Council rates may be paid by:

- mail (cheque or money order)
- telephone, using a debit or credit card, phone (08) 8582 1922
- Bpay facility as detailed on the rate notice

- internet as detailed on the rate notice
- through Centrepay as detailed on the rate notice
- Australia Post billpay facility as detailed on the rate notice, or
- in person at the Council Office locations - EFTPOS facilities are available for payments.

Any ratepayer who may, or is likely to, experience difficulties with meeting the standard payment arrangements should contact the Rates Officer on (08) 8582 1922 to discuss alternative payment arrangements. Such enquiries are treated confidentially.

12.12 Late Payment Of Rates

The Local Government Act provides that Councils impose a penalty of a 2% fine on any payment for rates, whether instalment or otherwise, that is not paid on or before the due date. A payment that continues to be late is then

charged a prescribed interest rate, set each year according to a formula in the Act, for each month it continues to be late.

The purpose of this penalty is to act as a deterrent to ratepayers who might otherwise fail to pay their rates on time, to allow Councils to recover the administrative cost of following up unpaid rates and to cover any interest cost the Council may meet because it has not received the rates on time.

When the Council receives a payment in respect of overdue rates the Council applies the money received as follows:

- first – to satisfy any costs awarded in connection with court proceedings;
- second – to satisfy any interest costs;
- third – in payment of any fines imposed;
- fourth – in payment of rates, in chronological order (starting with the oldest account first).

12.13 Rebate Of Rates

The Local Government Act requires Councils to rebate the rates payable on some land. Specific provisions are made for land used for health services, community services, religious purposes, public cemeteries and educational institutions.

Discretionary rebates may be applied by the Council under Section 166 of the Act, upon receipt of applications in accordance with Council's Rate Rebate Policy that deem to satisfy the criteria specified within this section. The Council under the discretionary rebate of rates, may grant a rebate in any of the following purposes and cases:

- Where the rebate is desirable for the purpose of securing the proper development of the area (or a part of the area).
- Where the rebate is desirable for the purpose of assisting or supporting a business in its area.
- Where the rebate will conduce to the preservation of buildings or places of historic significance.
- Where the land is being used for educational purposes.
- Where the land is being used for agricultural, horticultural or floricultural exhibitions.
- Where the land is being used for hospital or health centre.
- Where the land is being used to provide facilities or services for children or young persons.
- Where the land is being used to provide accommodation for the aged or disabled.
- Where the land is being used for a residential aged care facility that is approved for Commonwealth funding under the Aged Care Act 1997 (Cwlth) or a day therapy centre.
- Where the land is being used by an organisation which, in the opinion of the council, provides a benefit or service to the local community.
- Where the rebate relates to common property or land vested in a community corporation under the Community Titles Act 1996 over which the public has a free and unrestricted right of access and enjoyment.
- Where the rebate is considered by the council to be appropriate to provide relief against what would otherwise amount to a substantial change in rates payable by a ratepayer due to –
 - A redistribution of the rates burden within the community arising from a change to the basis or structure of the council's rates, or

- A change to the basis on which land is valued for the purpose of rating, rapid changes in valuation, or anomalies in valuations.
- Any rebate over and above the legislated percentage provided by the Act, for mandatory rebates or discretionary rebates, will need to be considered by Council upon written application and in conjunction with the Rate Rebate Policy adopted by Council on 26th July 2005. Applications for such additional rebates are required on an annual basis.

12.14 Rate Capping

To address any potential inequities in how the rates are levied across the district, Council has decided to provide relief by way of rate capping. Where a ratepayer is levied an increase in

general rates greater than 12% a rate cap will be applied to ensure no ratepayer will pay any more than 12% on the previous year's general rates.

This rebate will not apply where:

- Ownership of the rateable property has changed since 1 July, 2015;
- Any such increase in the capital value of the rateable property is a result of improvements made on the property since 1 July, 2015 with a value in excess of \$10,000;
- There has been a change of land use, or there have been zoning changes which have contributed to the increase in valuation.

A copy of Council's Rate Capping Policy is available from its offices or on Council's website.

12.15 Remission And Postponement Of Rates

Section 182 of the Local Government Act permits the Council, on the application of the ratepayer, to partially or wholly remit rates or to postpone

rates, on the basis of hardship. Where a ratepayer is suffering hardship in paying rates, it is recommended to contact the Rates Officer on (08) 85821922 to discuss the matter.

A ratepayer may be required to submit evidence of the hardship being suffered to benefit from the application of Section 182. Such enquiries are treated confidentially by the Council.

For those ratepayers who are on fixed incomes such as pensioners and self funded retirees, we propose to remit a fixed amount of \$20 per annum of the general rates and \$20 per annum of the effluent drainage service charge as well as \$20 per annum of the waste management service charge to assist those ratepayers who may be experiencing hardship. To be eligible to receive the remission an application must be made to council and is subject to the following criteria:

- The property is the principal residence of the ratepayer and is the only property owned by the ratepayer;
- The property has been owned by the ratepayer and has been their principal residence for a minimum of 5 years;
- The ratepayer is able to produce one of the following identification cards;
 - Pensioner Concession Card – Centrelink
 - Pensioner Concession Card – Veteran Affairs
 - T.P.I. Card – Veteran Affairs
 - Or they can demonstrate to Council that they are a self funded retiree with an income of less than \$35,000 per annum.

Section 182A of the Local Government Act permits the Council, upon application by the ratepayer, to postpone payment of any amount of rates in excess of \$500.00 for the current or future financial year by:

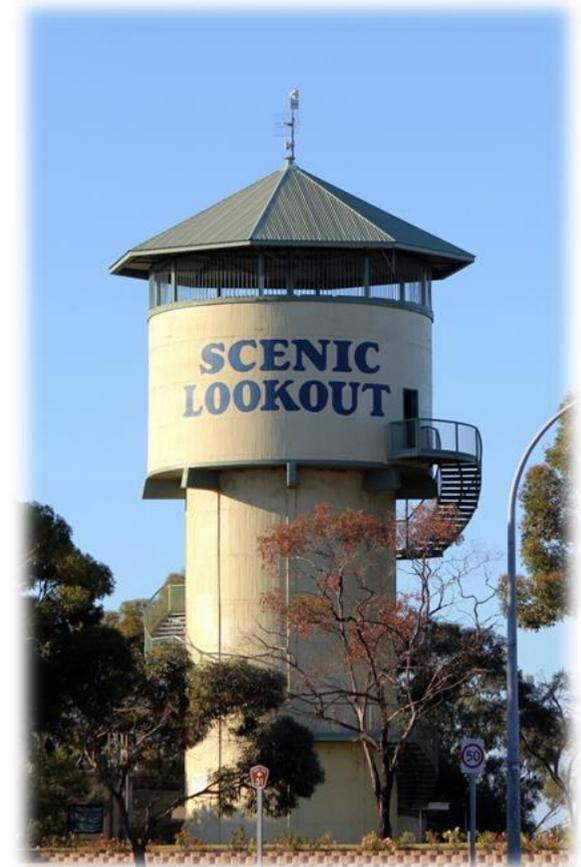
- A (prescribed) ratepayer who holds a current State Seniors Card issued by the State Government, or spouse of a prescribed ratepayer;
- Where the rates are payable on the principal place of residence;
- Where the land is owned by the prescribed ratepayer, or the prescribed ratepayer and his or her spouse, and not other person has an interest, as owner, in the land.

Any rates that are postponed will become due and payable:

- When the title to the land is transferred to another person, or
- There is failure to comply with a condition of postponement.

Interest will accrue on the amount postponed at the prescribed rate per month until the full amount is paid. Postponement is available as a right and can only be refused when the

applicant/s has less than 50% equity in the property.



12.16 Sale of Land For Non-Payment Of Rates

The Local Government Act (Section 184) provides that a Council may sell any property where the rates have been in arrears for three years or more. The Council is required to notify the owner of the land of its intention to sell the land, provide the owner with details of the outstanding amounts, and advise the owner of its intention to sell the land if payment of the outstanding amount is not received within one month.

12.17 Rate Impact Statement

The Council has considered the impact of rates on all classes of properties in its area.

In setting rates, Council has taken into account a number of factors including:

- The affects of the current economic climate.
- Imposed legislative changes.

- The need to manage, maintain and improve the community's infrastructure and other assets.
- The requirement to maintain current service levels to the community.
- The need to ensure long term financial sustainability of the Council.
- Cost increases that are over and above inflation.

Council takes into consideration the effect of rates on all ratepayers and is mindful of maintaining the balance between economic and community development.



13. BUDGET REVIEW PROCESS

Section 9 (1) of the Local Government (Financial Management) Regulations 2011 sets out requirements of Council pertaining to the timing and extent of its Budget Reviews and essentially consist of the following:

1. Budget Update (at least twice per year)
2. Mid-Year Budget Review (once per year).

In addition to the abovementioned updates and reviews it is a requirement that an end of year report be presented to Council in order to review the financial year's budget performance against actual performance.

The process for reviewing the Annual Business Plan and Budget involves each manager reviewing their department and functional responsibility areas and reporting all progress and any required changes. A report is provided to Council's Audit Committee detailing any changes who then reviews and make further

recommendations to Council prior to final adoption.

This process ensures a thorough review of Council's Annual Business Plan and Budget and to ensure that Council continues to meet all financial management targets and other key performance indicators and measures identified within the Annual Business Plan.

With the inclusion of the Audit Committee as part of the process, an independent view is then provided as to the performance of the Council during the year in accordance with all indicators and performance measures. This process will greatly assist in Council and the Community being satisfied that the review process and the overall Annual Business Plan and Budget are being managed in accordance with legislative requirements.



14. COMMUNITY CONSULTATION

To ensure the provisions of Section 123 of the Local Government Act 1999 IS adhered to, the consultation process on the Draft Annual Business Plan and Budget included the following:

- The advertising of the Draft Annual Business Plan for consultation within *The Murray Pioneer*, advising of the date of a public meeting for making submissions and asking questions. A public meeting was held to ensure all members of the community were given an opportunity to avail themselves of the information contained within the Annual Business Plan. The public meeting was held in the Berri Council Chambers at 7.00pm on Tuesday 7th June, 2016.
- Notification of the availability of the Draft Annual Business Plan 2016/2017 on Council's website (www.berribarmera.sa.gov.au) within *The Murray Pioneer* and noted on Council's

facebook site reaffirming the location, time and date of the public meeting and Special Council meeting.

- Copies of the Draft Annual Business Plan were made available from Council's offices at 19 Wilson Street, Berri, Library and Customer Service Centre at Barwell Avenue Barmera, and Council's Library and Resource Information Centre at Kay Avenue, Berri.
- Additionally a Special Meeting of Council was scheduled on 14th June, 2016 to consider any written submissions and allowing the public to attend
- Following consideration of submissions, and taking into consideration any changes required, the Annual Business Plan was endorsed by Council at its Ordinary Meeting on 28th June 2016.

- To ensure Council have reached the greatest number of community members as possible the community consultation process for 2016/2017 included various notifications and information about the Annual Business Plan and Budget via the various social media avenues that Council employ such as Facebook and Youtube.



Appendix 1

2016-2017

BUDGETED FINANCIAL STATEMENTS

**BERRI BARMERA COUNCIL
BUDGETED INCOME STATEMENT
FOR THE 3 YEARS ENDING 30 JUNE 2017 TO 30 JUNE 2019**

	Actual (Audited) 2014/2015 \$	Revised Budget 2015/2016 \$	Proposed Budget 2016/2017 \$	Proposed Budget 2017/2018 \$	Proposed Budget 2018/2019 \$
<u>OPERATING REVENUES</u>					
Rates - General	7,155,380	7,286,486	7,489,993	7,752,143	8,023,468
Rates - Other	3,804,001	3,847,203	4,101,975	4,204,524	4,309,637
Statutory Charges	170,929	247,801	252,757	259,076	265,553
User Charges	198,130	179,004	173,574	177,913	182,361
Operating Grants & Subsidies	3,314,217	3,696,536	3,488,722	3,198,601	3,274,224
Investment Income	88,874	61,668	67,206	67,210	67,542
Reimbursements	1,036,686	1,072,685	1,014,421	1,038,032	1,062,217
Commercial Activity Revenue	-	53,771	54,846	56,218	57,623
Other	539,150	27,486	24,118	24,599	25,092
TOTAL OPERATING REVENUE	16,307,367	16,472,640	16,667,613	16,778,316	17,267,717
<u>OPERATING EXPENSES</u>					
Employee Costs	4,538,142	4,483,415	4,770,685	4,989,601	5,090,527
Contractual Services	4,569,632	5,051,410	5,304,044	5,179,380	5,305,232
Materials	1,379,213	1,413,077	1,472,357	1,510,233	1,549,461
Finance Charges	305,237	281,369	352,983	456,092	418,397
Depreciation	3,042,976	3,413,272	3,494,284	3,581,641	3,671,182
Other	1,180,248	925,548	1,250,376	1,383,326	1,457,435
TOTAL OPERATING EXPENDITURE	15,015,448	15,568,092	16,644,728	17,100,274	17,492,233
OPERATING SURPLUS/(DEFICIT) Before Capital Revenue	1,291,919	904,548	22,885	(321,957)	(224,516)
<u>CAPITAL REVENUES</u>					
Asset Disposal & fair value adjustments	22,955	-	-	-	-
Amounts Received for New/Upgraded Assets	1,082,314	235,977	3,410,195	352,689	-
Physical Resources received free of charge	-	-	-	-	-
	1,105,269	235,977	3,410,195	352,689	-
<u>NET SURPLUS/(DEFICIT) RESULTING FROM OPERATIONS</u>	2,397,188	1,140,525	3,433,080	30,732	(224,516)

**BERRI BARMERA COUNCIL
BUDGETED BALANCE SHEET
FOR THE 3 YEARS ENDING 30 JUNE 2017 TO 30 JUNE 2019**

	Actual (Audited) 2014/2015 \$	Revised Budget 2015/2016 \$	Proposed Budget 2016/2017 \$	Proposed Budget 2017/2018 \$	Proposed Budget 2018/2019 \$
<u>CURRENT ASSETS</u>					
Cash and Cash Equivalents	3,519,239	2,855,367	209,234	777,706	1,620,031
Trade and other Receivables	2,484,662	2,534,355	2,585,042	2,649,668	2,715,910
Other Financial Assets					
Inventory	54,173	55,256	56,361	57,770	59,214
TOTAL CURRENT ASSETS	6,058,074	5,444,978	2,850,637	3,485,144	4,395,156
<u>CURRENT LIABILITIES</u>					
Trade and Other Payables	2,990,924	3,050,742	3,111,757	3,189,551	3,269,290
Short Term Provisions	1,136,283	1,159,009	1,160,189	1,177,564	1,201,057
Short Term Borrowings	2,372,249	2,454,068	4,597,894	4,508,469	4,537,173
TOTAL CURRENT LIABILITIES	6,499,456	6,663,819	8,869,840	8,875,584	9,007,520
Net Current Assets/(Current Liabilities)	(441,382)	(1,218,841)	(6,019,203)	(5,390,440)	(4,612,364)
<u>NON CURRENT ASSETS</u>					
Financial Assets	246,823	216,524	185,240	110,700	87,486
Capital Works In Progress	1,971,188	-	-	-	-
Infrastructure, Property, Plant & Equipment	118,804,545	130,048,921	139,696,640	144,035,643	148,088,301
TOTAL NON CURRENT ASSETS	121,022,556	130,265,445	139,881,879	144,146,343	148,175,787
<u>NON CURRENT LIABILITIES</u>					
Long Term Provisions	670,455	683,864	684,577	694,368	704,403
Long Term Borrowings	3,360,321	4,873,426	4,242,706	3,701,410	3,131,410
TOTAL NON CURRENT LIABILITIES	4,030,776	5,557,290	4,927,283	4,395,778	3,835,813
NET ASSETS	116,550,398	123,489,314	128,935,394	134,360,126	139,727,610
<u>EQUITY</u>					
Retained Earnings	22,120,022	23,400,672	26,575,039	26,327,737	26,067,813
Asset Revaluation	92,665,952	96,464,343	100,477,343	105,871,343	111,463,343
Reserves	1,764,424	1,624,299	1,883,012	2,161,046	2,196,454
TOTAL EQUITY	116,550,398	121,489,314	128,935,394	134,360,126	139,727,610

**BERRI BARMERA COUNCIL
BUDGETED STATEMENT OF CHANGES IN EQUITY
FOR THE 3 YEARS ENDING 30 JUNE 2017 TO 30 JUNE 2019**

	Actual (Audited) 2014/2015 \$	Revised Budget 2015/2016 \$	Proposed Budget 2016/2017 \$	Proposed Budget 2017/2018 \$	Proposed Budget 2018/2019 \$
<u>ACCUMULATED SURPLUS</u>					
Balance at beginning of period	20,168,966	22,120,022	23,400,672	26,575,039	26,327,737
Net Surplus (Deficit) resulting from Operations	2,397,188	1,140,525	3,433,080	30,732	(224,516)
Transfers from Reserves	2,898,828	4,188,822	3,079,686	3,140,429	3,218,064
Transfers to Reserves	(3,344,960)	(4,048,697)	(3,338,400)	(3,418,463)	(3,253,472)
BALANCE AT END OF PERIOD	22,120,022	23,400,672	26,575,039	26,327,737	26,067,813
<u>ASSET REVALUATION RESERVE</u>					
Balance at beginning of period	92,916,795	92,665,952	96,464,343	100,477,343	105,871,343
Transfer to Reserve from Accumulated Surplus		3,798,391	4,013,000	5,394,000	5,592,000
Transfers from Reserves to Accumulated Surplus	(250,843)				
Other					
BALANCE AT END OF PERIOD	92,665,952	96,464,343	100,477,343	105,871,343	111,463,343
<u>LAND DEVELOPMENT RESERVE</u>					
Balance at beginning of period	1,165,660	1,190,362	1,133,004	1,345,967	1,561,732
Transfers from Reserves to Accumulated Surplus	(48,779)	(1,060,000)	(35,000)	(35,000)	(35,000)
Transfer to Reserve from Accumulated Surplus	73,481	1,002,642	247,963	250,765	6,582
BALANCE AT END OF PERIOD	1,190,362	1,133,004	1,345,967	1,561,732	1,533,314
<u>DISTRICT STEDS RESERVE</u>					
Balance at beginning of period	97,854	424,678	489,511	550,261	612,530
Transfers from Reserves to Accumulated Surplus	(2,797,049)	(2,981,222)	(3,029,686)	(3,105,429)	(3,183,064)
Transfer to Reserve from Accumulated Surplus	3,123,873	3,046,055	3,090,437	3,167,698	3,246,890
BALANCE AT END OF PERIOD	424,678	489,511	550,261	612,530	676,356
<u>WORK IN PROGRESS RESERVE</u>					
Balance at beginning of period	53,000	147,600	-	(15,000)	(15,000)
Transfers from Reserves to Accumulated Surplus	(53,000)	(147,600)	(15,000)	-	-
Transfer to Reserve from Accumulated Surplus	147,600	-	-	-	-
BALANCE AT END OF PERIOD	147,600	-	(15,000)	(15,000)	(15,000)
<u>OPEN SPACE, STREET TREES, FOOTPATHS RESERVE</u>					
Balance at beginning of period	1,778	1,784	1,784	1,784	1,784
Transfers from Reserves to Accumulated Surplus					
Transfer to Reserve from Accumulated Surplus	6				
BALANCE AT END OF PERIOD	1,784	1,784	1,784	1,784	1,784
TOTAL EQUITY BALANCE AT END OF REPORTING PERIOD	116,550,398	121,489,314	128,935,394	134,360,126	139,727,610

**BERRI BARMERA COUNCIL
BUDGETED CASHFLOW STATEMENT
FOR THE 3 YEARS ENDING 30 JUNE 2017 TO 30 JUNE 2019**

	Actual (Audited) 2014/2015 \$	Revised Budget 2015/2016 \$	Proposed Budget 2016/2017 \$	Proposed Budget 2017/2018 \$	Proposed Budget 2018/2019 \$
<u>CASH FLOWS FROM OPERATING ACTIVITIES</u>					
<u>Receipts</u>					
Operating Receipts	19,226,821	16,361,282	16,549,720	16,646,480	17,133,933
Investment Receipts	88,874	61,668	67,206	67,210	67,542
<u>Payments</u>					
Operating payments	(13,955,626)	(11,794,936)	(12,724,542)	(12,967,758)	(13,305,773)
Finance payments	(260,564)	(281,369)	(352,983)	(456,092)	(418,397)
NET CASH USED IN OPERATING ACTIVITIES	5,099,505	4,346,645	3,539,401	3,289,841	3,477,305
<u>CASHFLOWS FROM INVESTING ACTIVITIES</u>					
<u>Receipts</u>					
Amounts specifically for new or upgraded assets	1,082,314	235,977	3,410,195	352,689	-
Sale of replaced assets	68,091	-	-	-	-
Sale of surplus assets	57,679	997,000	1,022,000	1,024,500	780,000
Sale of real estate developments	-	-	-	-	-
Repayments of loans by community groups	44,677	31,914	46,124	48,369	22,198
<u>Payments</u>					
Expenditure on renewal/replacement of assets	(2,993,434)	(3,656,421)	(2,859,984)	(2,505,481)	(2,346,063)
Expenditure on new/upgraded assets	(4,788,247)	(4,213,910)	(9,316,974)	(1,010,725)	(549,818)
Development of real estate for sale	-	-	-	-	-
Loans made to community groups	(150,000)	-	-	-	-
NET CASH USED IN INVESTMENT ACTIVITIES	(6,678,920)	(6,605,440)	(7,698,639)	(2,090,648)	(2,093,683)
<u>CASH FLOWS FROM FINANCING ACTIVITIES</u>					
<u>Receipts</u>					
Proceeds from Borrowings	2,000,000	5,000,000	5,000,000	-	-
<u>Payments</u>					
Repayments of Borrowings	(355,480)	(3,405,077)	(3,486,895)	(630,720)	(541,296)
NET CASH USED IN FINANCING ACTIVITIES	1,644,520	1,594,923	1,513,105	(630,720)	(541,296)
NET INCREASE (DECREASE) IN CASH HELD	65,105	(663,872)	(2,646,133)	568,472	842,326
CASH & CASH EQUIVALENTS AT BEGINNING OF PERIOD	3,454,134	3,519,239	2,855,367	209,234	777,706
CASH & CASH EQUIVALENTS AT END OF PERIOD	3,519,239	2,855,367	209,234	777,706	1,620,031

BERRI BARMERA COUNCIL
BUDGETED UNIFORM PRESENTATION OF FINANCES
FOR THE 3 YEARS ENDING 30 JUNE 2017 TO 30 JUNE 2019

	Actual (Audited) 2014/2015 \$	Revised Budget 2015/2016 \$	Proposed Budget 2016/2017 \$	Proposed Budget 2017/2018 \$	Proposed Budget 2018/2019 \$
Income	16,307,367	16,472,640	16,667,613	16,778,316	17,267,717
less Expenses	15,015,448	15,568,092	16,644,728	17,100,274	17,492,233
Operating Surplus/(Deficit)	1,291,919	904,548	22,885	(321,957)	(224,516)
less Net Outlays on Existing Assets					
Capital Expenditure on renewal and replacement of Existing Assets	2,993,434	3,656,421	2,859,984	2,505,481	2,346,063
less Depreciation	3,042,976	3,413,272	3,494,284	3,581,641	3,671,182
less Proceeds from Sale of Replaced Assets	68,091	-	-	-	-
	(117,633)	243,149	(634,300)	(1,076,159)	(1,325,118)
less Net Outlays on New and Upgraded Assets					
Capital Expenditure on New and Upgraded Assets	4,788,247	4,213,910	9,316,974	1,010,725	549,818
less Amounts received specifically for New and Upgraded Assets	1,082,314	235,977	3,410,195	352,689	-
less Proceeds from Sale of Surplus Assets	57,679	997,000	1,022,000	1,024,500	780,000
	3,648,254	2,980,933	4,884,779	(366,464)	(230,182)
Net Lending / (Borrowing) for Financial Year	(2,238,702)	(2,319,534)	(4,227,594)	1,120,666	1,330,784

Appendix 2

BUDGET SCHEDULES BY FUNCTION

The following schedules are not the adopted budget but are best estimates of activity developed for information and operational purposes and are only to be used as a guide to the community as to where proposed income and expenditure will be applied.

**BERRI BARMERA COUNCIL
PROPOSED BUDGET BY FUNCTION
YEARS ENDING 30 JUNE 2016 to 2018**

Expenditure						Revenue					
Adopted Budget 2015/2016	Revised Budget 2015/2016	Function/Description	Proposed Budget 2016/2017	Proposed Budget 2017/2018	Proposed Budget 2018/2019	Adopted Budget 2015/2016	Revised Budget 2015/2016	Function/Description	Proposed Budget 2016/2017	Proposed Budget 2017/2018	Proposed Budget 2018/2019
		GOVERNANCE									
174,014	138,380	OH&S and Risk Management	127,728	129,629	131,565	174,014	138,380	OH&S and Risk Management	127,728	129,629	131,565
404,975	404,975	Administration	385,578	385,909	426,206	404,975	404,975	Administration	385,578	385,909	426,206
192,292	192,292	Elected Members	195,814	200,709	205,727	192,292	192,292	Elected Members	195,814	200,709	205,727
23,000	23,000	Public Relations	25,500	26,075	26,911	23,000	23,000	Public Relations	25,500	26,075	26,911
113,005	113,005	Economic Development	139,975	203,793	196,978	158,005	158,005	Economic Development	194,975	258,793	251,978
45,000	45,000	Projects	55,000	55,000	55,000	-	-	Projects	-	-	-
						2,448,101	2,448,101	LGGC - General Purpose	2,448,101	2,509,304	2,572,036
						229,387	246,419	Other General Purpose Revenue	249,842	255,180	260,669
952,286	916,652	TOTALS GOVERNANCE	929,594	1,001,116	1,042,388	3,629,774	3,611,172		3,627,537	3,765,600	3,875,092
		CORPORATE SERVICES									
241,373	241,373	Financial Management	242,981	245,983	249,029	241,373	241,373	Financial Management	242,981	245,983	249,029
55,685	91,319	Human Resources	93,273	94,832	96,422	55,685	91,319	Human Resources	93,273	94,832	96,422
78,518	78,518	Payroll	77,381	78,170	78,967	78,518	78,518	Payroll	77,381	78,170	78,967
263,000	255,000	Information Technology	255,800	262,195	268,750	263,000	263,000	Information Technology	255,800	262,195	268,750
35,000	35,000	Communication	35,000	35,875	36,772	35,000	35,000	Communication	35,000	35,875	36,772
146,023	146,023	Rates Administration	153,117	155,652	158,239	146,023	146,023	Rates Administration	153,117	155,652	158,239
79,363	87,363	Records Management	88,286	89,334	90,396	79,363	79,363	Records Management	88,286	89,334	90,396
175,530	175,530	Customer Services	189,515	191,449	193,403	175,530	175,530	Customer Services	189,515	191,449	193,403
436,347	436,347	Other Support Services	424,520	435,133	446,011	436,347	436,347	Other Support Services	424,520	435,133	446,011
-	-	Projects	-	-	-						
						7,286,486	7,286,486	General Rates	7,489,993	7,752,143	8,023,468
						43,130	43,130	Other General Purpose Revenue	48,784	50,004	51,254
1,510,839	1,546,473	TOTAL CORPORATE SERVICES	1,559,872	1,588,623	1,617,989	8,840,455	8,876,089		9,098,650	9,390,769	9,692,711
		COMMUNITY SERVICES									
170,842	170,728	Other Community Amenities	170,155	172,925	175,173	4,500	4,500	Other Community Amenities	4,500	4,613	4,728
357,531	351,103	Barmera Library and Customer Service Centre	361,229	365,914	371,833	17,162	17,162	Barmera Library and Customer Service Centre	17,505	17,943	18,391
567,212	554,255	Berri Library	560,351	571,089	580,168	222,456	222,456	Berri Library	226,905	232,578	238,392
69,798	69,751	Sport and Recreation	144,611	215,565	204,603	45,841	45,841	Sport and Recreation	51,063	49,821	48,843
191,877	191,749	Swimming Centre	204,777	210,782	245,108	630	630	Swimming Centre	643	659	675
158,193	158,087	Community Events and Organisations	152,931	165,149	157,390	-	-	Community Events and Organisations	-	-	-
117,814	117,735	Barmera Recreation Centre	119,315	122,842	126,061	32,880	32,880	Barmera Recreation Centre	33,538	34,376	35,235
241,842	241,680	Transport Scheme	249,785	254,709	258,897	251,985	251,985	Transport Scheme	234,310	240,167	246,172
392,942	392,679	Tourism Visitor Information Centre	435,391	445,317	454,013	161,115	161,115	Tourism Visitor Information Centre	145,848	149,494	153,232
140,869	140,775	Tourism Other	136,663	140,562	144,104	25,275	25,275	Tourism Other	25,683	26,203	26,736
-	-	Projects	-	-	-			Projects	-	-	-

**BERRI BARMERA COUNCIL
PROPOSED BUDGET BY FUNCTION
YEARS ENDING 30 JUNE 2016 to 2018**

Expenditure						Revenue					
Adopted Budget 2015/2016	Revised Budget 2015/2016	Function/Description	Proposed Budget 2016/2017	Proposed Budget 2017/2018	Proposed Budget 2018/2019	Adopted Budget 2015/2016	Revised Budget 2015/2016	Function/Description	Proposed Budget 2016/2017	Proposed Budget 2017/2018	Proposed Budget 2018/2019
2,408,920	2,388,542	TOTAL COMMUNITY SERVICES	2,535,210	2,664,854	2,717,350	761,844	761,844		739,994	755,854	772,405
		ENVIRONMENTAL SERVICES									
167,473	165,749	Dog Management	284,315	291,823	298,131	99,215	99,114	Dog Management	113,230	116,950	119,910
55,596	55,024	Fire Protection	54,978	56,697	58,196	7,284	7,251	Fire Protection	6,915	7,291	7,513
47,988	47,495	General Inspection	48,442	49,566	50,478	5,759	5,731	General Inspection	5,543	5,815	5,948
22,508	22,225	Health and Immunisation Services	19,447	19,943	20,332	8,874	8,858	Health and Immunisation Services	8,481	8,753	8,957
252,975	250,373	Health Inspection	251,949	255,519	259,873	48,993	48,841	Health Inspection	47,835	49,456	50,586
37,386	37,000	Mosquito and Wasp Control	37,213	38,313	39,261	13,487	13,464	Mosquito and Wasp Control	13,438	13,905	14,271
3,961,755	3,920,999	Community Wastewater Management System	4,018,418	4,151,827	4,275,279	3,521,531	3,519,152	Community Wastewater Management System	3,552,540	3,654,769	3,750,619
320,268	316,253	Town Planning	356,073	341,252	334,793	131,411	131,176	Town Planning	147,776	139,599	135,969
465,696	460,309	Council Properties	486,843	481,937	491,447	74,151	73,837	Council Properties	79,019	72,223	72,731
51,312	50,785	Cemeteries	51,974	53,775	55,372	43,082	43,052	Cemeteries	43,609	44,913	46,093
247,756	245,104	Public Conveniences	249,345	256,279	257,630	30,935	30,780	Public Conveniences	30,248	31,825	30,355
373,401	369,560	Halls	378,219	391,316	402,951	53,602	53,378	Halls	52,242	55,095	56,895
258,724	256,063	Building Act	263,783	271,633	278,407	66,037	65,882	Building Act	65,870	68,445	70,295
30,804	30,445	Parking Control	28,285	28,931	29,418	24,186	24,168	Parking Control	24,138	24,813	25,422
167,030	165,313	Natural Resources Management	410,052	424,275	433,914	151,523	151,423	Natural Resources Management	370,932	381,886	390,338
153,000	153,000	Projects	334,500	158,000	88,075	-	-	Projects	10,000	-	-
6,613,672	6,545,697	TOTAL ENVIRONMENTAL SERVICES	7,273,836	7,271,086	7,373,557	4,280,070	4,276,107		4,571,817	4,675,736	4,785,900
		INFRASTRUCTURE SERVICES									
100,836	99,697	Cemeteries	112,750	122,856	123,010	13,631	14,438	Cemeteries	13,312	15,935	14,604
1,438,476	1,406,453	Waste Management	1,428,951	1,499,939	1,560,966	1,164,188	1,164,803	Waste Management	1,189,418	1,215,410	1,256,423
221,467	216,450	Street Cleaning	228,963	242,670	249,799	36,493	36,359	Street Cleaning	36,967	38,857	40,093
186,450	187,199	Public Lighting	183,047	194,006	199,703	22,524	25,482	Public Lighting	21,612	22,925	23,709
52,528	54,739	Foreshore Protection	52,488	47,946	46,373	15,389	17,578	Foreshore Protection	14,312	13,984	14,031
1,098,331	1,079,572	Parks and Gardens	1,249,340	1,300,736	1,325,247	173,998	178,612	Parks and Gardens	186,390	182,982	185,964
890,818	873,499	Sport and Recreation	944,939	1,001,509	1,030,927	113,614	114,842	Sport and Recreation	116,567	123,468	127,643
118,959	116,265	Quarries	117,544	124,582	128,241	14,371	14,299	Quarries	13,878	14,721	15,225
3,326,378	3,249,712	Road Maintenance	3,267,610	3,459,500	3,557,253	928,397	1,412,136	Road Maintenance	1,105,549	779,946	798,904
371,860	363,436	Stormwater Drainage	359,525	372,174	373,920	44,922	44,697	Stormwater Drainage	42,448	43,978	44,391
1,085,381	1,060,795	Plant Operations	1,045,043	1,097,892	1,122,572	980,679	980,023	Plant Operations	967,772	987,638	1,006,733
1,792,337	1,751,737	Depot and Overhead Expenses	1,822,915	1,913,697	1,951,298	1,619,437	1,618,354	Depot and Overhead Expenses	1,708,128	1,741,517	1,769,943
20,711	20,241	Vandalism	20,464	21,690	22,327	2,502	2,489	Vandalism	2,416	2,563	2,651
182,262	178,134	Other Purposes	180,094	190,876	196,483	173,039	172,929	Other Purposes	173,804	178,910	183,590
265,900	362,413	Projects	295,500	157,000	195,125	-	-	Projects	-	-	-
11,152,694	11,020,342	TOTALS INFRASTRUCTURE SERVICES	11,309,174	11,747,072	12,083,245	5,303,184	5,797,041		5,592,573	5,362,835	5,483,903
2,241,332	2,241,332	Less Non Cash Expenditure	2,305,918	2,341,638	2,379,805	2,241,331	2,241,331	Less Non Cash Revenue	2,305,918	2,341,638	2,379,805

**BERRI BARMERA COUNCIL
PROPOSED BUDGET BY FUNCTION
YEARS ENDING 30 JUNE 2016 to 2018**

Expenditure						Revenue					
Adopted Budget 2015/2016	Revised Budget 2015/2016	Function/Description	Proposed Budget 2016/2017	Proposed Budget 2017/2018	Proposed Budget 2018/2019	Adopted Budget 2015/2016	Revised Budget 2015/2016	Function/Description	Proposed Budget 2016/2017	Proposed Budget 2017/2018	Proposed Budget 2018/2019
20,397,079	20,176,374	TOTALS OPERATING BUDGET	21,301,768	21,931,113	22,454,723	20,573,996	21,080,922		21,324,653	21,609,156	22,230,206
		NON OPERATING - CAPITAL BUDGET									
23,000	2,170,060	Governance	-	20,000	-	780,000	1,018,977	Governance	1,022,000	1,024,500	780,000
60,600	60,600	Corporate Services	91,212	66,992	68,667	-	-	Corporate Services	-	-	-
354,547	450,403	Community Services	467,495	332,209	75,321	43,922	38,692	Community Services	39,466	40,452	41,464
1,017,644	828,983	Environmental Services	629,357	649,683	555,108	40,000	56,000	Environmental Services	-	-	-
3,425,046	4,360,285	Infrastructure Services	10,988,894	2,447,322	2,196,785	99,000	179,937	Infrastructure Services	3,410,195	352,689	-
4,880,837	7,870,331	TOTALS CAPITAL BUDGET	12,176,958	3,516,206	2,895,881	962,922	1,293,606		4,471,661	1,417,641	821,464
405,077	3,405,077	TOTALS NON OPERATING LIABILITIES	3,486,895	630,720	541,296	31,914	5,031,914		5,046,124	48,369	22,198
3,831,697	4,048,697	TOTALS EQUITY BUDGET	3,338,400	3,418,463	3,253,472	3,398,622	4,188,822		3,079,686	3,140,429	3,218,064
29,514,690	35,500,479	TOTAL EXPENDITURE	40,304,020	29,496,502	29,145,372	24,967,454	31,595,264	TOTAL REVENUE	33,922,124	26,215,595	26,291,933
3,399,318	3,399,318	Less Depreciation	3,494,284	3,581,641	3,671,182	(1,147,918)	(505,897)	Cash Surplus/(Deficit)	(2,887,613)	300,734	817,743

Appendix 3

COUNCIL COMMUNITY ASSISTANCE

Council is committed to assisting and contributing towards various community organisations and events based within its area as well as regionally. Council's assistance provides support towards the initiatives and varied cultural needs of the community thereby promoting active participation of local residents which in turn contributes to their wellbeing. This assistance may be by way of cash donations or in-kind donations.

Some examples of such assistance are listed below –

- Australia Day Celebrations
- Sponsorship SA Rural Women's Gathering
- Riverland Power Boat Club event
- Riverland Food and Wine Festival
- Country Music Festival
- Murray Man Triathlon
- Football Federation SA Event
- Flinders Uni Rural Clinical School Support
- Riverland Foodbank Contributions
- Community Events such as Berri Merri Xmas, Lions Easter Breakfast, Carols by Candlelight, Biggest Morning Tea
- Naidoc Week
- Sheep Dog Trials
- Tennis SA Foundation Cup
- Volunteer Appreciation events
- Bike SA Tours
- Riverland Youth Theatre
- Many ad-hoc events as they occur from year to year.



As well as the cash and in-kind donations each year Council allocates funds towards a Community Grants process. This process supports local initiatives conducted by non-profit community groups in developing community service projects, community events, social welfare and other community purposes. This process is generally conducted twice a year whereby a Grants Selection Panel will oversee the process, assess the applications and make recommendations to Council the eligible and successful applicants.